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April 14, 2017

Shanea Jones, County Manager
Nassau County Board of County Commissioners
96135 Nassau Place, Suite 1
Yulee, FL

Dear Ms. Jones,

Re: Affordable Housing Task Force Membership

Please accept this letter and my enclosed resume for consideration of participation in the Affordable Housing Task Force that is being organized by the County Commissioners. I have had significant experience working with homeless and lower income individuals and families in finding or remaining in affordable housing. At Barnabas, every day we see the impact that a lack of affordable housing has for those who are working but struggling to get by on their limited incomes, often paying more than half of their income on housing.

I have also been involved in the planning, development and operation of affordable housing for these populations. I understand the complexity of the issue and solutions, and believe I can be a valuable member of the Task Force if its goal is to find solutions for our county.

I look forward to serving our community, if selected. Please let me know if you need any additional information. I may be contacted at wlanier@BarnabasNassau.org or 261-7000.

Sincerely,

A handwritten signature in black ink, appearing to read 'Wanda Lanier', with a long horizontal flourish extending to the right.

Wanda Lanier
President & CEO

1303 Jasmine Street, Suite 101
Fernandina Beach, FL 32034
(904) 261-7000 tel
(904) 277-2984 fax
www.barnabasnassau.org



Wanda J Lanier

4951 Windward PL
Amelia Island, FL 32034
(904) 321-7674 (Cell)

Office: 1303 Jasmine St., Suite 101
Fernandina Beach, FL 32034
E-Mail: wlanier@barnabasnassau.org

SUMMARY

Senior executive with demonstrated success in building community coalitions and business partnerships, as well as and fundraising and grant writing. Proven history in nonprofit management, program design and strategic planning. Results driven strategist with strong interpersonal and communication skills adept at building and leading high performance teams and executing business and strategic plans.

PROFESSIONAL HISTORY

Barnabas Center, Inc. – Fernandina Beach, FL 2010 – current
Nonprofit health and human service agency providing homeless prevention, food, health care and other services to low-income residents of Nassau County, Florida

President & CEO

- Leader of multi-service agency with \$2.6 M annual cash budget employing a diverse workforce of paid and volunteer professionals and paraprofessionals, managers and administrative staff
- Manage Board of Directors to develop annual plan and budget, board development process, public relations, fund development plan, vision and strategic plan
- Led successful property acquisition for agency consolidation and expansion, and \$1.5 M capital campaign that covered all costs.

North Carolina Outward Bound School – Asheville, NC 2007-2010
Nonprofit school providing outdoor experiential education to youth and adults with sites in the southeast US
Development Director

- Managed board volunteers and staff to raise \$1.5 million for scholarships, capital needs and community based programs

Wanda Lanier & Associates – Jacksonville, FL 2002-2007
Consulting services in grant research and writing, strategic planning, and nonprofit executive management
Owner

- Secured more than \$1 M in new foundation and public funding for nonprofit clients
- Provided assistance in strategic planning for nonprofit organizations

Emergency Services and Homeless Coalition - Jacksonville, FL 2002-2007
Non-profit agency serving as lead entity for planning, funding and advocacy for homeless services
Executive Director

- Developed administrative policies and procedures, grants management procedures and established operational and administrative structure for new nonprofit organization
- Coordinated local homeless Continuum of Care planning and application process and secured an additional \$3 M in HUD funding for homeless assistance services in Duval County
- Coordinated development of long-term plan to end homelessness in Jacksonville and created business plan for its implementation

Wanda J Lanier

Planned Parenthood of Northeast Florida – Jacksonville, FL 1998-2001

Non-profit agency providing reproductive health care and educational services.

Executive Director

- Director of agency with \$1.2 M annual budget employing a diverse workforce of 40 health care professionals and paraprofessionals, educators, and administrative staff

Community Connections (YWCA of Jacksonville) – Jacksonville, FL 1994-1998

Non-profit agency providing housing and supportive services, youth development and childcare programs

Associate Director/Development Director

- Developed innovative housing service programs for more than 1,000 low income families in six Jacksonville neighborhoods

United Way of Northeast Florida 1990-1993

Major funder of health and human services in northeast Florida.

Vice President, Community Initiatives

- Responsible for fund distribution activity totaling more than \$3 million and fundraising campaigns totaling more than \$900,000 annually
- Coordination of Emergency Services and Homeless Coalition of Jacksonville resulting in improved allocation process for emergency service funds in Duval county; and development of strategies to address homelessness that led to the creation of the Sulzbacher Center for the Homeless in Jacksonville

City of Jacksonville 1987-1990

Department of Human Services funded non-profit agencies to provide human services.

Human Services Planner

- Planning and development of various types of human services programs, and obtaining grant funding to support the implementation of program; administration of \$3M in federal, state and local grants

Hubbard House, Inc. 1986-1987

Shelter for battered women in Jacksonville, FL

Grants Administrator/Residents' Assistant

- Responsible for writing and managing federal, state and local grants for a shelter for battered women; assisting and counseling battered women and their children.

EDUCATION/TRAINING

Graduate studies, Graduate School of Sociology – Southern Illinois University, Carbondale, IL, 1977-79

B.A. in Sociology, Cum Laude with General Honors, Winthrop College (University), Rock Hill, SC, 1976

PROFESSIONAL AFFILIATIONS & ORGANIZATIONS

Association of Fundraising Professionals

Jacksonville Women's Network

COMMUNITY SERVICE AND AWARDS

Member, Sunrise Rotary Club, Amelia Island, FL

Board Member, Nonprofit Center of Northeast Florida, Jacksonville, FL

Human Services Advisory Board Member, Florida Community College at Jacksonville

Former Board Member, Coalition for the Homeless of Nassau & numerous other nonprofit organizations

Leadership Asheville, Class of 2009; Leadership Jacksonville, Class of 1995

Olympic Torchbearer, Northeast Florida, 1996